

HIRC Touchpoint	Purpose / Content	Primary Stakeholder	Suggested Level
Member Calls	Key pragmatic updates and best-practice presentations	Supply Chain and Commercial leadership, Functional SMEs	Sr. Director through Functional SME
Supplier Advisory Council (SAC)	Structured input on HIRC strategy and initiatives	Supply Chain leadership, Commercial leadership	VP / Sr. Director
Provider Advisory Council (PAC)	Disruption awareness, best-practice sharing, and initiatives feedback	Functional SMEs	Director / Manager
Resiliency Council	Set and enhance resiliency standards; advance Resiliency Badge value and adoption	Supply Chain and Commercial leadership, Functional SMEs	Sr. Director through Functional SME
Transparency Council	Set and enhance transparency standards; advance Transparency Badge value and adoption	Supply Chain and Commercial leadership, Functional SMEs	Sr. Director through Functional SME
Standards Adoption Council	Enable broad adoption of HIRC standards in sourcing and supplier management	Supply Chain and Commercial leadership, Functional SMEs	Sr. Director through Functional SME
Member Engagement Council	Advance member engagement, value, and growth	Supply Chain and Commercial leadership, Functional SMEs	Sr. Director through Functional SME
Strategic Partnerships Council	Identify and strengthen public and private relationships that advance HIRC priorities	Supply Chain and Commercial leadership, Functional SMEs	Sr. Director through Functional SME
Academy Planning Council	Support program design, attendee outreach, and event readiness	Supply Chain and Commercial leadership, Functional SMEs	Sr. Director through Functional SME

HIRC Academy	Annual live event to build relationships, advance resiliency strategy, and accelerate standards deployment	Supply Chain and Commercial leadership, Functional SMEs	VP through Functional SME
Special Projects	Time-bound initiatives addressing emerging priorities, unique needs, or industry collaboration	Supply Chain and Commercial leadership, Functional SMEs	Sr. Director through Functional SME
Officers	Provide organizational leadership, support, and execution oversight	Supply Chain and Commercial leadership	Sr. Director / Executive Leadership
Board of Directors	Provide strategic direction, fiduciary and governance oversight	Supply Chain and Commercial leadership	VP / Executive Leadership

Except for the **Supplier Advisory Council (SAC)** and **Provider Advisory Council (PAC)**, HIRC member engagement opportunities are open to all member types—healthcare providers, suppliers, GPOs, and industry partners. SAC is HIRC's supplier advisory forum, while PAC is HIRC's provider advisory forum. Councils are cross-industry engagements.