

Manufacturing Transparency and Supplier Resiliency Information

A Reference Guide to HIRC's Member-Developed Standards

For Healthcare Providers, Suppliers, Group Purchasing Organizations, and Other Healthcare Supply Chain Stakeholders

About This Information

HIRC (Healthcare Industry Resilience Collaborative) is a neutral, member-led, not-for-profit organization that transforms industry collaboration into common resiliency and transparency standards, trusted information, and practical implementation that strengthen supply assurance and protect continuity of patient care.

Participating HIRC suppliers communicate their manufacturing transparency and supplier resiliency information through HIRC's standards.

HIRC transforms those standards into trusted information and common decision signals that support sourcing, supplier management, supply assurance, and continuity planning.

The HIRC standards enable healthcare organizations to receive broader, more consistent, and more trusted manufacturing transparency and supplier resiliency information through a common industry framework that complements existing sourcing, supplier management, and resiliency review processes.

Types of Information Available Through HIRC

Depending on a supplier's participation, information available through HIRC may include:

HIRC Resource	Information Provided
Transparency Badge	Provides manufacturing mapping information together with either a Resiliency Lite Assessment or a Resiliency Badge Assessment Summary , demonstrating completion of HIRC's Transparency Standard.
Resiliency Lite Assessment	Provides a supplier Self-Assessment of resiliency practices across seven operational domains: demand planning, inventory management, logistics, supply chain visibility, supplier management, risk management and contingency planning, and operational health.
Resiliency Badge Assessment Summary	Provides independent, evidence-based observations across the same seven operational domains , demonstrating completion of HIRC's Resiliency Standard through documentation review, interviews, weighted scoring, and more than 330 assessment diagnostics.

Why HIRC Standards

Common standards enable providers and suppliers to communicate manufacturing transparency and supplier resiliency information through a shared framework, improving consistency while reducing unnecessary variation in information requests.

HIRC's standards help healthcare organizations:

- Receive a broader, more consistent, and more trusted view of manufacturing transparency and supplier resiliency.
- Support sourcing, supplier management, supply assurance, and continuity planning using common information and trusted decision signals.
- Reduce duplicative supplier information requests through a common industry framework.
- Strengthen provider-supplier collaboration through shared standards, trusted information, and industry alignment.

Secure Information Sharing

Supplier-approved manufacturing transparency and supplier resiliency information is **made available** through the secure **HIRC Vault**.

Suppliers retain ownership of their information and determine what is shared, who is authorized to access it, and when access is modified or revoked. HIRC provides the governance framework, security oversight, and operational administration supporting secure information exchange.

The HIRC Vault operates under HIRC's Information Security Program and has successfully completed a SOC 2® Type I examination for Security, providing independent assurance of the security controls supporting the platform. Authorized healthcare organizations may securely access and download supplier-approved information for internal business use in accordance with HIRC's confidentiality and data-sharing requirements.

Learn More

Healthcare organizations interested in learning more about HIRC standards or obtaining access to supplier-approved information through the HIRC Vault are encouraged to contact HIRC or visit:

www.hirc.org

Transforming industry collaboration into trusted information and common decision signals that strengthen supply assurance and protect continuity of patient care.

This reference guide explains the HIRC standards framework. Suppliers determine what information is made available through HIRC and which healthcare organizations are authorized to access that information through the HIRC Vault.

Appendix A

HIRC Supplier Engagement Questions

The following HIRC member-developed supplier engagement questions align with the manufacturing transparency and supplier resiliency information participating suppliers make available through the HIRC standards and HIRC Vault.

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1. **Do you have the HIRC Transparency Badge for this year?**
 2. **What percentage of your product portfolio sold to our health system is covered by the HIRC Resiliency Badge?**
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Information Supporting These Questions

Participating suppliers may make available:

- Manufacturing mapping information through the **HIRC Transparency Badge**.
- A **Resiliency Lite Assessment (Supplier Self-Assessment)** or a **Resiliency Badge Assessment Summary (Independent, Evidence-Based Assessment)**.
- Additional supplier-authorized manufacturing transparency and supplier resiliency information through the secure **HIRC Vault**.

Why These Questions Matter

For healthcare organizations, these questions are intended to provide broader, more consistent, and more actionable manufacturing transparency and supplier resiliency information to support sourcing, supplier management, supply assurance, and continuity planning through a common industry framework.

Appendix B

HIRC Resiliency Framework

HIRC's supplier resiliency framework is built around seven operational resiliency domains. The Resiliency Lite Assessment (RLA) is a streamlined, supplier-completed self-assessment that establishes a structured baseline of resiliency readiness. Suppliers seeking independent, evidence-based validation using the same seven-domain framework may pursue the HIRC Resiliency Badge. The comparison below illustrates how the former Business Continuity Maturity (BCM) standard maps to HIRC's current resiliency framework.

Operational Domain	Legacy BCM	Current HIRC Framework
Demand Planning	—	✓
Inventory Management	—	✓
Logistics	—	✓
Supply Chain Visibility	—	✓
Supplier Management	—	✓
Risk Management & Contingency Planning	Partial	✓
Operational Health	—	✓

Business Continuity Maturity (BCM) focused primarily on business continuity and contingency planning. HIRC's current resiliency framework incorporates those concepts while extending assessment across six additional operational domains that contribute to day-to-day supply assurance.